## Restaurant chain operating ramen shops and Japanese-style pubs

This report is an English translation of part of the report issued on October 1, 2024. For inquiries concerning the report, please contract info@stock-r.org

## [245A INGS Sector: Retail Trade]

Fiscal Year	Net sales	YoY	Operating profit	YoY	Ordinary profit	YoY	Profit	YoY	EPS	BPS	DPS
	(mn yen)	(%)	(mn yen)	(%)	(mn yen)	(%)	(mn yen)	(%)	(yen)	(yen)	(yen)
Aug. 2022	3,489	72.2	46	-	497	9.9	213	-	106.5	208.1	0.0
Aug. 2023	5,261	50.8	283	6.1x	265	-46.5	68	-68.0	34.1	242.2	0.0
Aug. 2024	f 6,405	21.7	439	55.1	414	55.9	279	4.1x	139.6	-	0.0

Note: Non-consolidated basis. Figures for the fiscal year ending August 2024 is the company's forecasts.

#### Operating Ramen Shops, Restaurants and Japanese-Style Pubs

INGS is a restaurant chain that operates multiple ramen shops, Italian restaurants and Japanese-style pubs (izakaya), mainly in the Kanto region.

In fiscal year ended August 2023, the ramen business accounted for 50.8% of net sales and the restaurant business accounted for 49.2%. There is a significant difference in profitability between the ramen business, which has a segment profit margin of 8.4%, and the restaurant business, which has the burden of goodwill amortization costs, with a profit margin of 2.2%.

#### Ramen Business

The ramen business comprises a directly operated store division and a produce division. INGS has 31 directly managed stores and 68 affiliated stores.

The directly operated store division primarily operates urban stores in favorable locations concentrated in Tokyo, Kanagawa, Saitama and Chiba. It also operates suburban and roadside stores, as well as stores situated in commercial facilities.

The produce division provides support for those wishing to open ramen restaurants, including assistance with store openings and operations. In addition to selling ingredients, INGS also provides business start-up support, menu development and store operation expertise for a monthly fee of 50,000 yen. Unlike franchise stores, owners can use their own store name. Furthermore, there are no membership fees or royalties, enabling owners to open stores with low initial costs.

#### **Restaurant Business**

The restaurant business comprises the directly operated restaurant division and the licensed restaurant division.

The company's directly operated restaurant division has opened 17 Italian restaurants, 13 izakaya with shumai as the main product and one other restaurant.

The licensed restaurant division operates a franchise business for restaurants and izakaya. In terms of the fee structure for restaurants, the pre-opening support fee is 1.5 million yen and the royalty fee is 150,000 yen per month. The izakaya royalty fee is equivalent to 4% of monthly store sales and the fee for pre-opening support is waived, with the aim of promoting the opening of licensed stores.

# INGS (245A TSE Growth)

October 16, 2024

## **Financial Statements**

Statement of income	Fiscal Year	Aug. 2022		Aug. 2023		Nine months to May 2024	
		(mn yen)	(%)	(mn yen)	(%)	(mn yen)	(%)
Net sales		3,489	100.0	5,261	100.0	4,709	100.0
Cost of sales		1,169	33.5	1,803	34.3	1,602	34.0
Gross profit		2,320	66.5	3,458	65.7	3,107	66.0
Selling, general and administrative expenses		2,273	65.2	3,175	60.3	2,773	58.9
Operating profit		46	1.3	283	5.4	333	7.1
Non-operating income		470	-	3	-	3	-
Non-operating expenses		19	-	20	-	20	-
Ordinary profit		497	14.2	265	5.1	316	6.7
Profit before income taxes		329	9.4	127	2.4	332	7.1
Net profit		213	6.1	68	1.3	215	4.6

Balance sheet	Fiscal Year	Aug. 2022		Aug. 2023		May 2024	
		(mn yen)	(%)	(mn yen)	(%)	(mn yen)	(%)
Current assets		808	29.9	917	31.7	1,137	35.7
Cash and deposits		603	22.3	666	23.0	836	26.3
Accounts receivable-trade		93	3.5	122	4.2	140	4.4
Inventories		10	0.4	16	0.6	19	0.6
Non-current assets		1,882	69.6	1,966	68.0	2,041	64.1
Property, plant and equipment		855	31.6	947	32.8	1,049	33.0
Intangible assets		669	24.8	560	19.4	479	15.1
Investments and other assets		357	13.2	457	15.8	513	16.1
Deferred assets		13	0.5	8	0.3	4	0.2
Total assets		2,705	100.0	2,892	100.0	3,183	100.0
Current liabilities		979	36.2	1,020	35.3	1,134	35.6
Accounts payable - trade		126	4.7	186	6.4	213	6.7
Short-term borrowings		20	0.7	10	0.3	0	0.0
Current portion of bonds payable		126	4.7	121	4.2	101	3.2
Current portion of long-term borre	owings	310	11.5	318	11.0	377	11.8
Non-current liabilities		1,309	48.4	1,387	48.0	1,349	42.4
Bonds payable		244	9.0	123	4.3	40	1.3
Long-term borrowings		632	23.4	931	32.2	1,078	33.9
Net assets		416	15.4	484	16.7	700	22.0
Owners' equity		416	15.4	484	16.7	700	22.0

Statement of cash flows	Fiscal Year	Aug. 2022	Aug. 2023		
		(mn yen)	(mn yen)		
Cash flows from operating activities	S	920	397		
Depreciation		101	118		
Cash flows from investing activities	3	-310	-394		
Cash flows from financing activities	3	-367	68		
Dividends paid		-	-		
Net increase in cash and cash equi	valents	242	72		
Cash and cash equivalents		589	661		

Note:Non-consolidated

Source: Prepared by Stock Research Center based on the notifiable prospectus.

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