Leveraging social media marketing for apparel business targeting mainly Generation Z

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[5892 yutori Sector: Retail Trade]

| Fiscal Year | Net sales | YoY | Operating profit | YoY | Ordinary profit | YoY | Profit | YoY | EPS | BPS | DPS |
|-------------|-----------|------|------------------|-----|-----------------|------|----------|------|-------|-------|-------|
| | (mn yen) | (%) | (mn yen) | (%) | (mn yen) | (%) | (mn yen) | (%) | (yen) | (yen) | (yen) |
| Mar.2022 | 1,631 | 2.9x | 226 | - | 224 | 112x | 149 | 4.7x | 101.1 | 149.2 | 0.0 |
| Mar.2023 | 2,470 | 51.4 | -47 | - | -54 | - | -68 | - | -46.2 | 103.0 | 0.0 |
| Mar.2024 | f 3,565 | 44.3 | 337 | - | 312 | - | 215 | - | 143.2 | - | 0.0 |

Note: Non-consolidated basis. Figures for the fiscal year ending March 2024 is the company's forecasts. It conducted 1:100 stock split on September 1, 2023. Per share indicies are adjusted retroactively.

Engaged in Apparel Business Leveraging Social Media Marketing

yutori is engaged in the apparel business of planning, wholesaling and retailing of clothing and fashion accessories, targeting mainly Generation Z customers in their teens and 20s by utilizing marketing on Instagram and other similar social media channels. The production of apparel products is outsourced to OEM manufacturers.

In addition to street fashion for Generation Z, which was yutori's main product line at the time of its founding in April 2018, the company has recently been diversifying its brand portfolio by introducing fashion categories not limited to street brands, but also brands targeting Generation Y, customers in their 20s and 30s.

Currently, yutori offers 22 brands. 70% to 80% of its net sales are from Generation Z, with a nearly equal gender distribution.

The company operates brands in four categories. Some brands commanding larger sales include 9090, nemne, HTH and Younger Song.

Sales Channels

yutori's sales channels are 1) direct sales through its YZ Store e-commerce site, which handles multiple company brands; 2) consignment sales through ZOZOTOWN; 3) physical store sales, including POPUP stores; and 4) wholesale. The company has been operating physical stores since April 2022. It has 13 stores, including five POPUP stores, as of the end of September 2023.

In fiscal year ended March 2023, direct sales accounted for 51.4% of net sales, consignment sales for 31.5%, physical store sales for 10.2% and wholesale sales for 6.1%. The order unit price of a single purchase is around ¥10,000 for direct sales and around ¥3,000 to ¥4,000 for consignment sales via ZOZOTOWN.

Financial Statements

| Statement of income | Fiscal Year | Mar.2022 | | Mar.2023 | | Six months to Sep.2023 | |
|--|-------------|----------|-------|----------|-------|---------------------------|-------|
| | | (mn yen) | (%) | (mn yen) | (%) | (mn yen) | (%) |
| Net sales | | 1,631 | 100.0 | 2,470 | 100.0 | 1,751 | 100.0 |
| Cost of sales | | 633 | 38.8 | 1,120 | 45.3 | 693 | 39.6 |
| Gross profit | | 997 | 61.1 | 1,349 | 54.6 | 1,058 | 60.4 |
| Selling, general and administrative expenses | | 771 | 47.3 | 1,397 | 56.6 | 944 | 53.9 |
| Operating profit | | 226 | 13.9 | -47 | - | 113 | 6.5 |
| Non-operating income | | 0 | - | 3 | - | 1 | - |
| Non-operating expenses | | 2 | - | 9 | - | 8 | - |
| Ordinary profit | | 224 | 13.7 | -54 | - | 106 | 6.1 |
| Profit before income taxes | | 225 | 13.8 | -81 | - | 106 | 6.1 |
| Net profit | | 149 | 9.1 | -68 | - | 53 | 3.0 |

| Balance sheet | Fiscal Year | Mar. 2022 | | Mar.2023 | | Sep.2023 | |
|------------------------------------|-------------|-----------|-------|----------|-------|----------|-------|
| | | (mn yen) | (%) | (mn yen) | (%) | (mn yen) | (%) |
| Current assets | | 823 | 97.6 | 891 | 66.4 | 1,304 | 75.1 |
| Cash and deposits | | 510 | 60.5 | 244 | 18.2 | 449 | 25.9 |
| Accounts receivable-trade | | 82 | 9.7 | 118 | 8.8 | 179 | 10.3 |
| Inventories | | 199 | 23.6 | 421 | 31.4 | 582 | 33.5 |
| Non-current assets | | 20 | 2.4 | 450 | 33.6 | 432 | 24.9 |
| Property, plant and equipment | | 3 | 0.4 | 46 | 3.4 | 65 | 3.7 |
| Intangible assets | | - | - | 322 | 24.0 | 286 | 16.5 |
| Investments and other assets | | 16 | 1.9 | 80 | 6.0 | 79 | 4.6 |
| Total assets | | 843 | 100.0 | 1,341 | 100.0 | 1,736 | 100.0 |
| Current liabilities | | 455 | 54.0 | 915 | 68.2 | 1,156 | 66.6 |
| Accounts payable - trade | | 80 | 9.5 | 145 | 10.8 | 345 | 19.9 |
| Short-term borrowings | | 200 | 23.7 | 400 | 29.8 | 500 | 28.8 |
| Current portion of long-term borro | wings. | 23 | 2.7 | 63 | 4.7 | 100 | 5.8 |
| Non-current liabilities | | 89 | 10.6 | 195 | 14.5 | 290 | 16.7 |
| Long-term borrowings | | 89 | 10.6 | 195 | 14.5 | 290 | 16.7 |
| Net assets | | 298 | 35.3 | 230 | 17.2 | 288 | 16.6 |
| Owners' equity | | 298 | 35.3 | 230 | 17.2 | 283 | 16.3 |

| Statement of cash flows | Fiscal Year | Mar. 2022 | Mar.2023 | Six months to Sep.2023 |
|--------------------------------------|-------------|-----------|----------|---------------------------|
| | | (mn yen) | (mn yen) | (mn yen) |
| Cash flows from operating activities | es | 110 | -291 | 211 |
| Depreciation | | 1 | 6 | 5 |
| Amortization of goodwill | | - | 48 | 35 |
| Cash flows from investing activitie | S | -2 | -227 | -239 |
| | | | | |
| Cash flows from financing activities | | 286 | 253 | 232 |
| Dividends paid | | - | - | - |
| Net increase in cash and cash equ | ivalents | 394 | -265 | 204 |
| Cash and cash equivalents | | 510 | 244 | 449 |

Note:Non-consolidated

Source: Prepared by Stock Research Center based on the notifiable prospectus.

Newly Listed Company Introduction Report

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