Frontier (4250 FSE Q-Board) - - - - - - - - - November 9,2021

Conducts planning and sales of automobile aftermarket parts as well as contract manufacturing of electronic toys

This report is an English translation of part of the report issued on November 2, 2021. For inquiries concerning the report, please contract info@stock-r.org

[4250 Frontier Sector : Chemicals]

Fiscal Year	Net sales	YoY	Operating profit	YoY	Ordinary profit	YoY	Profit	YoY	EPS	BPS	DPS
	(mn yen)	(%)	(mn yen)	(%)	(mn yen)	(%)	(mn yen)	(%)	(yen)	(yen)	(yen)
Nov. 2019	1,239	-	58	-	59	-	63	-	101.1	201.7	0.0
Nov. 2020	1,480	19.5	76	31.0	77	30.5	61	-3.2	97.3	294.6	0.0
Nov. 2021	f 1,688	14.1	104	36.8	103	33.8	79	29.5	125.2	-	20.0

Note: Consolidated basis. Figures for the fiscal year ending November 2021 are the company's

Fabless Manufacturer of Automobile Aftermarket Parts and Electronic Toys

The Frontier Group is comprised of the two companies of Frontier and its subsidiary Frontier International Hong Kong. It does not own a factory but outsources manufacturing to factories in China.

The Frontier Group conducts the private brand sales business, in which the company deals in automobile aftermarket parts, and the OEM/ODM business, in which the company undertakes manufacturing of products based on customers' specifications and delivers the products manufactured at the factories selected by the company. In the fiscal year ended November 2020, the private brand sales business accounted for 62.0% of net sales and the OEM/ODM business accounted for 38.0%.

The automobile aftermarket parts handled by the company are side visors, floor mats and license plate frames for light (up to 660cc) and compact motor vehicles. The company conducts planning and development, quality management, delivery management, import and sales, and Frontier International Hong Kong outsources manufacturing to factories in Dongguan, Guangdong Province, China and conducts management from the production process to exporting to Japan. Its major customer is Mazda Parts, a consolidated subsidiary of Mazda Motor, and sales to Mazda Parts accounted for 37.6% of net sales of the private brand sales business in the fiscal year ended November 2020.

In the OEM/ODM business, in which the Frontier Group mainly undertakes manufacturing of electronic toys, the company is not involved and the business is primarily conducted by Frontier International Hong Kong. Its major customer is KAGA MICRO SOLUTION, a consolidated subsidiary of KAGA ELECTRONICS, but their customer is a major toy manufacturer. Sales to KAGA MICRO SOLUTION accounted for 92.7% of net sales of the OEM/ODM business in the fiscal year ended November 2020.

Frontier (4250 FSE Q-Board) - - - - - - - November 9,2021

Financial Statements

Statement of income	Fiscal Year	Nov.201	9	Nov.2020		Nine months to Aug. 2021	
		(mn yen)	(%)	(mn yen)	(%)	(mn yen)	(%)
Net sales		1,239	100.0	1,480	100.0	1,098	100.0
Cost of sales		777	62.7	967	65.3	675	61.5
Gross profit		461	37.2	513	34.7	423	38.5
Selling, general and administra	403	32.5	436	29.5	349	31.8	
Operating profit		58	4.7	76	5.1	74	6.7
Non-operating income		8	-	10	-	5	-
Non-operating expenses		6	-	9	-	5	-
Ordinary profit		59	4.8	77	5.2	74	6.7
Profit before income taxes		59	4.8	77	5.2	75	6.8
Profit attributable to owners of parent		63	5.1	61	4.1	55	5.0

Balance sheet	Fiscal Year	Nov.2019		Nov.202	0	Aug. 2021	
		(mn yen)	(%)	(mn yen)	(%)	(mn yen)	(%)
Current assets		566	93.6	775	98.5	882	98.2
Cash and deposits		220	36.4	448	56.9	485	54.0
Accounts receivable-trade		146	24.1	153	19.4	136	15.1
Inventories		178	29.4	167	21.2	152	16.9
Non-current assets		38	6.3	12	1.5	15	1.7
Property, plant and equipment		7	1.2	7	0.9	9	1.0
Intangible assets		-	-	1	0.1	1	0.1
Investments and other assets		31	5.1	3	0.4	5	0.6
Total assets		605	100.0	787	100.0	898	100.0
Current liabilities		407	67.3	411	52.2	478	53.2
Accounts payable - trade		30	5.0	39	5.0	28	3.1
Short-term borrowings		302	49.9	295	37.5	363	40.4
Current portion of long-term borrow	wings	28	4.6	22	2.8	21	2.3
Non-current liabilities		71	11.7	190	24.1	174	19.4
Long-term borrowings		68	11.2	186	23.6	169	18.8
Net assets		127	21.0	185	23.5	245	27.3
Owners' equity		127	21.0	185	23.5	245	27.3

Statement of cash flows	Fiscal Year	Nov.2019	Nov.2020	
		(mn yen)	(mn yen)	
Cash flows from operating activities	S	-18	114	
Depreciation		3	3	
Cash flows from investing activities	3	-1	10	
Cash flows from financing activitie	S	54	110	
Dividends paid		-	-	
Net increase in cash and cash equ	ivalents	31	227	
Cash and cash equivalents		220	448	

Note:Consolidated basis.

Source: Prepared by Stock Research Center based on the notifiable prospectus.

About Stock Research Center

Stock Research Center is engaged in the preparation of analyst reports, mainly on companies that are not sufficiently covered by analysts, based on a neutral perspective, and broadly disclose the reports to the public with an aim to revitalize the stock market.

Note: Reports prepared by Stock Research Center are created in reference to the Ministry of Economy, Trade and Industry's Guidance for Integrated Corporate Disclosure and Company-Investor Dialogues for Collaborative Value Creation.



■Supporting Members

Tokyo Stock Exchange, Inc. Nomura Securities Co., Ltd. Ernst & Young ShinNihon LLC Deloitte Touche Tohmatsu LLC H.S. Securities Co.,Ltd. TAKARA PRINTING CO., LTD. A&A Partners

SMBC Nikko Securities Inc. Mizuho Securities Co., Ltd. ICMG Co., Ltd. SBI SECURITIES Co., Ltd. Ichiyoshi Securities Co., Ltd. PRONEXUS INC. Daiwa Securities Co. Ltd.
KPMG AZSA LLC
Grant Thornton Taiyo LLC
BDO Sanyu
Japan Securities Dealers Association
The Securities Analysts Association of Japan

Certification by Analysts

Analysts indicated in the reports certify that the content indicated in the report precisely reflects the personal opinions of the analysts on all securities and issuer companies discussed in the report. In addition, it is ensured that the opinions directly or indirectly indicated in the report will have no influence on the analyst's compensation in the past, present, and future upon writing the report.

Disclaimer

- The report is prepared by stock analysts affiliated with the Stock Research Center for the purpose of disclosure to a
 wide range of investors as reference information and not to recommend or solicit to buy or to sell any particular
 securities or financial instrument.
- The content and indication of the report is based on disclosed information available publicly and is prepared by adding necessary supplementary information gained through interviews by analysts. The writer of the report is, without exception, prohibited to use insider information, or to acquire such information. The information included in the report is believed to be precise and reliable, but its preciseness is not verified objectively. In addition, the report is not intended to comprehensively include all information required by investors.
- The information included in the report may become outdated due to changes in the financial market, economic environment, etc. There are risks that the prices of stocks featured directly or indirectly in the report will fall below the par value due to fluctuations in stock prices, changes in management/financial conditions of the issuers, fluctuations in exchange rates or interest rates, etc. Past performance does not imply or guarantee future performance.
- The opinions indicated in the report are subject to change without notice and the Stock Research Center has no obligation to update the information or opinions included in the report.
- · The Stock Research Center does not bear any responsibility for any results, including direct losses, indirect losses, losses of profit and damages, suffered by investors due to using the report or relying on the report. Final investment decisions shall be made by investors themselves and the sole responsibility concerning the investment lies with the investors that viewed the report.
- The copyright of the report belongs to the Stock Research Center and it may not be copied, reproduced, quoted, etc. in any form without prior consent.